WLCG Technical Evolution

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Intro

I've been tasked with exploring ideas for organizing the WLCG technical evolution

After 15+ years of continuous operations with constant evolution, it is not unreasonable to rethink how we are doing things:

it was quite of a challenge to make all this ambaradan working from 2008 till now, we did
it and we are still doing it: a lot of good stuff!

... and sure we can do things better - without breaking what's working nicely, but to
 make an omelette we need to break some eggs - we need people willing to do so, there

is no free lunch





What problems are we tackling?

Problems/challenges are just part of life, otherwise we would get bored ;-)! For what concern WLCG technical evolution, here is my personal view:

Evolution of the Technical Landscape

- need for a structured approach to keep pace with these changes and to effectively manage technical evolution within WLCG.
- Changes are more and more frequent → Adapt to a fast changing world

Increased Scrutiny and Demand for Accountability

The scrutiny faced by scientific collaboration like WLCG in securing funding has increased in the past years (growing competition and diversification of research interests): we need to have clearer technical evolution roadmap with timelines to demonstrate accountability and ensure continued support.

Maintaining Relevance and Engagement:

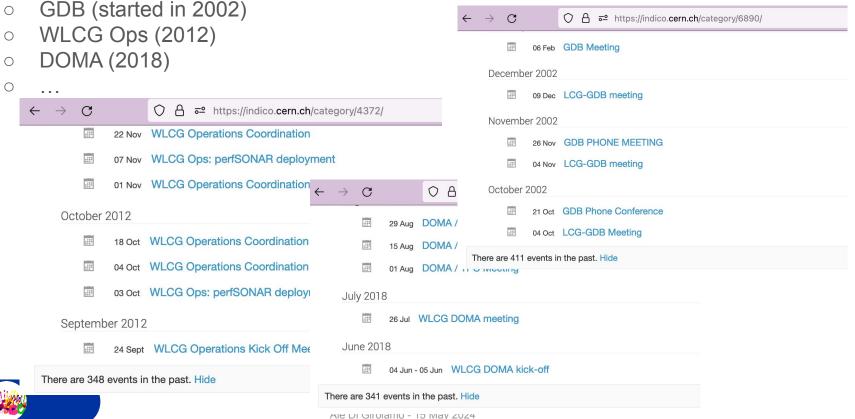
 Address the challenge of maintaining relevance and engagement within the scientific community in a post-Higgs discovery era. (aka we are not as sexy as we were a while ago!)

Basically: sustainability (and longevity) of WLCG services and infrastructure.



What do we have already? (how are we organized?)

Several technical meetings (and various tf/wg), the biggest being:



WLCG technical evolution

- What are we doing, what do we need to do?
 - o what would we like to do and what do we really need to do?
- Who does what?
- By when?

Experiments have their own plans (in the format of e.g. CDR, Roadmaps, TDR, etc), Computing Centers have their own evolution strategy/plans, Funding agencies support several projects impactful for the "WLCG ecosystem":

- there are opportunities for looking at overlaps and do things better together: for today's experiments and for the future
- How much do we need to be more structured wrt today?
 - Balance between useful expectations management and bureaucratic hurdles.
 - No need of additional meetings: actually less meetings but more focused, with well defined scope (e.g. tech meeting, reports, etc), and brief but clear minutes (discussion points and actions/follow up needed)



WLCG technical evolution: GDB $\rightarrow \dots$?

- GDB was a useful meeting to bring the community together discussing the grid deployment challenges in the past years
- ... but to tackle the challenges mentioned earlier, we might want to have a board with the mandate of defining(collecting and complementing) the technical challenges and the requirements of the WLCG experiments and their computing infrastructure providers in 5 and 10 years from now
 - ... a Technical Coordination Board?
 - N.b.: replacing, rescoping and reorganizing, not adding!



Grid Deployment Board → **Technical Coordination Board**

- Just a change of name?
 - Not really: sometimes you need major renovations!





TCB: what do we need to do? Tentative ideas

As a community, we need to define the detailed mandate of it, the participation, the reporting lines, the timeline, etcetc.

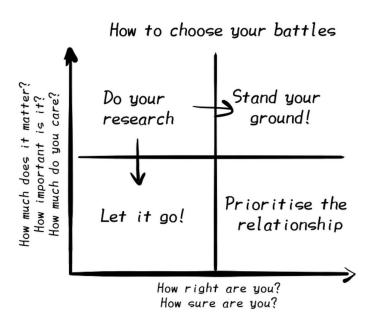
- Starting with acknowledging if we do have a (this) problem, and how do we want to tackle it!
- Evaluate the existing technical capabilities, infrastructure, and resources of the WLCG in comparison to the anticipated requirements of the LHC experiments for Run4 (2028/9) and Run5 (2034)
 - why LHC Run4 and Run5?? ... for the sake of simplicity: computing never stops (and during LS there is often even more activity) still it's important to identify key dates to be able to plan.
- Develop a technical roadmap:
 - align the scientific goals of the LHC experiments taking into account the needs of the facilities and the technology evolution (and optimize the utilization of available resources)
- Foster consensus on priorities:
 - o relative priority between technical initiatives and projects (based on their impact feasibility, resource availability, and alignment with the technical roadmap.)
- Facilitate collaboration and synergy exploitation
- Provide recommendations (to WLCG MB) on all the above



A few more thoughts 1/3

- Whatever (almost!) structure we will come up with as a community, it won't work well if we do not engage
 - Engaging with very low commitment is very risky (too much <u>context switch</u> not effective)
- It's important to have great dreams, but it's also important to align our aspirations with our capabilities
 - Yes pushing ourselves up but within reasonable limits: we need to pick our battles, we can't be fragmented on too many activities!
 - Balance between a few "risky" R&D projects and some more "solid" evolution ...







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A few more thoughts 2/3

How do we relate with the already existing activities/wg?

- Might be a good moment to check what we have and wonder: does it still need to exist, should we review/refresh/clarify the mandate, etc
- How do we relate with the <u>HEPIX working groups</u>?
 - HEPIX could be (is it?) the right place to foster technical discussion and sharing of expertise between sites

This new board could re-use/extend the (successful) DOMA approach

- DOMA could be an integral part of the new board
- Not just to data management, but also to the other activities which will come out from the roadmap → simplification and less fragmentation in terms of global overview, with activities spinning up (and stopped!) as needed









A few more thoughts 3/3

- We should not forget the importance of the human factor:
 - I do believe that the people are the strongest asset of the WLCG community!
 - Critical to define and share clear goals as a team
 - We need to have innovative projects to engage newcomers
 - Reduce our tech debt to minimize frustration in supporting old stuff!









What's next?

What's your point of view: what do we need to do?



